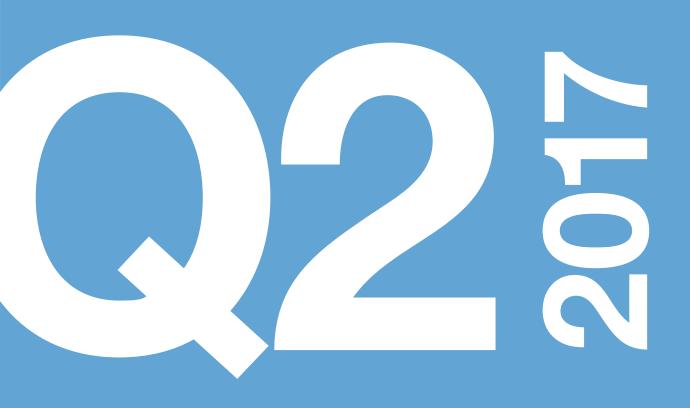
# ManpowerGroup Employment Outlook Survey South Africa





# South Africa Employment Outlook

The ManpowerGroup Employment Outlook Survey for the second quarter 2017 was conducted by interviewing a representative sample of 751 employers in South Africa. All survey participants were asked; "How do you anticipate total employment at your location to change in the three months to the end of June 2017 as compared to the current quarter?"

### Contents

rganisation-Size Comparisons egional Comparisons ector Comparisons	
ilobal Employment Outlook ternational Comparisons – Asia Pacific ternational Comparisons – Americas ternational Comparisons – EMEA	13
The state of the s	20
bout the Survey	

# **South Africa Employment Outlook**

	Increase	Decrease	No Change	Don't Know	Net Employment Outlook	Seasonally Adjusted
	%	%	%	%	%	%
Apr-June 2017	12	5	81	2	7	7
Jan-Mar 2017	13	5	80	2	8	7
Oct-Dec 2016	15	6	78	1	9	8
July-Sep 2016	12	6	79	3	6	7
Apr-June 2016	13	8	77	2	5	6



South African employers report conservative hiring intentions for the coming quarter. With 12% of employers expecting to increase staffing levels, 5% forecasting a decrease and 81% anticipating no change, the resulting Net Employment Outlook is +7%.

Once the data is adjusted to allow for seasonal variation, the Outlook also stands at +7%. Hiring prospects are unchanged quarter-over-quarter and improve by 2 percentage points year-over-year.

Throughout this report, we use the term "Net Employment Outlook." This figure is derived by taking the percentage of employers anticipating total employment to increase and subtracting from this the percentage expecting to see a decrease in employment at their location in the next quarter. The result of this calculation is the Net Employment Outlook.

# **Organisation Size Comparisons**

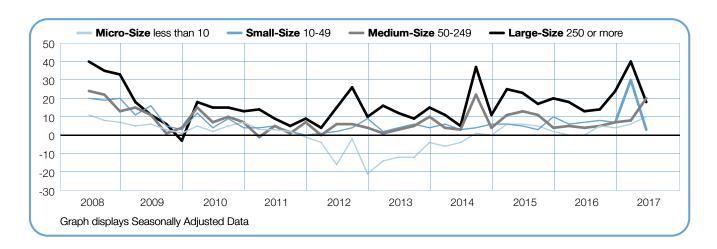
Participating employers are categorized into one of four organization sizes: Micro businesses have less than 10 employees; Small businesses have 10-49 employees; Medium businesses have 50-249 employees; and Large businesses have 250 or more employees.

Staffing levels are expected to grow in all four organization size categories during 2Q 2017. Large employers report upbeat hiring prospects with a Net Employment Outlook of +18%, while Outlooks stand at +8% and +6% for Medium- and Micro-size employers, respectively. The most cautious Outlook of +3% is reported by Small employers.

Quarter-over-quarter, Micro employers report an improvement of 5 percentage points, but the Outlook for Small firms is 3 percentage points weaker. Elsewhere, Large employers report no change and the Outlook for Medium employers remains relatively stable.

When compared with this time a year ago, Outlooks improve by 6 percentage points for Micro employers and by 5 percentage points for Large employers, while Medium employers report an increase of 2 percentage points. Meanwhile, Small employers report relatively stable hiring plans.

Organisation-Size	Increase	Decrease	No Change	Don't Know	Net Employment Outlook	Seasonally Adjusted
	%	%	%	%	%	%
Micro-Size less than 10	7	1	90	2	6	6
Small-Size 10-49	9	6	84	1	3	3
Medium-Size 50-249	14	4	78	4	10	8
Large-Size 250 or more	24	7	61	8	17	18



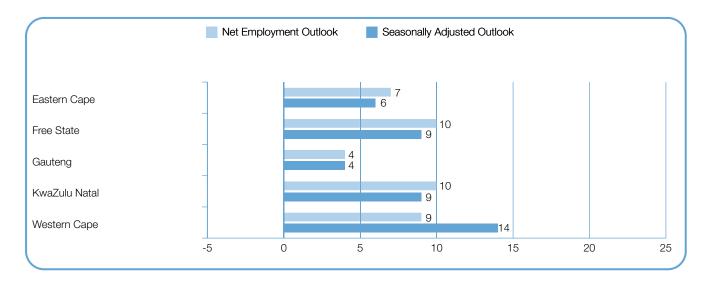
# **Regional Comparisons**

Workforce gains are anticipated in all five regions during 2Q 2017. The strongest labour market is forecast in Western Cape, where employers report a Net Employment Outlook of +14%. Elsewhere, employers report cautiously optimistic Outlooks of +9% in both Free State and Kwazulu Natal, while Outlooks stand at +6% and +4% in Eastern Cape and Gauteng, respectively.

Quarter-over-quarter, hiring intentions are 4 percentage points stronger in Kwazulu Natal and improve by 2

percentage points in Free State. Elsewhere, hiring prospects remain relatively stable in Eastern Cape and Western Cape, while Gauteng employers report no change.

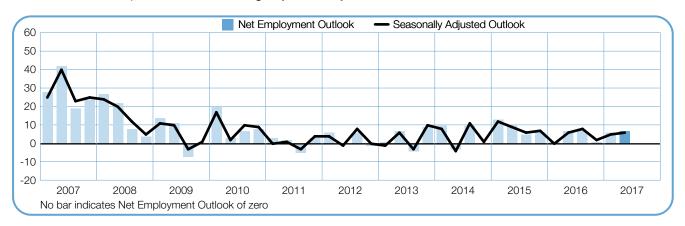
Hiring plans improve by 9 percentage points in Free State and Western Cape when compared with the second quarter of 2016, while a slight increase of 2 percentage points is reported in Kwazulu Natal. However, Gauteng employers report a year-over-year decline of 2 percentage points.



+7 (+6)%

### Eastern Cape

Employers forecast modest payroll gains in the coming quarter, reporting a Net Employment Outlook of +6%. The Outlook remains relatively stable when compared with the previous quarter and is unchanged year-over-year.



+10 (+9)%

### Free State

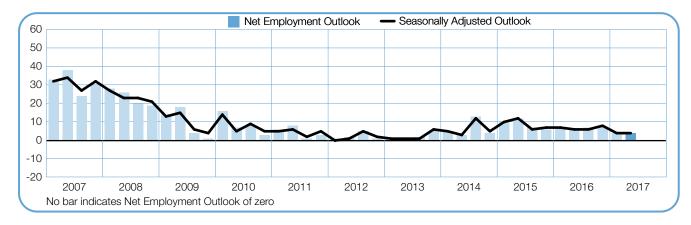
The strongest labour market in three years is expected in the second quarter of 2017. Employers report a Net Employment Outlook of +9%, improving by 2 percentage points quarter-over-quarter. When compared with 2Q 2016, the Outlook is 9 percentage points stronger.



+4 (+4)%

### Gauteng

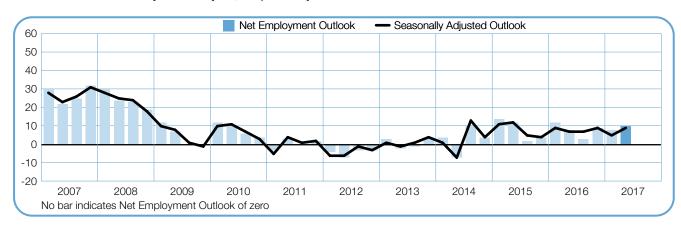
The mild hiring climate is forecast to continue in the April-June time frame with employers reporting a Net Employment Outlook of +4% for the second consecutive quarter. When compared with this time one year ago, hiring prospects decline by 2 percentage points.



+10 (+9)%

### KwaZulu Natal

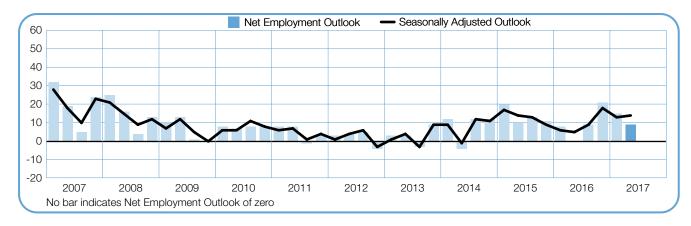
Employers report encouraging signs for job seekers in 2Q 2017 with a Net Employment Outlook of +9%. Hiring intentions improve by 4 and 2 percentage points quarter-over-quarter and year-over-year, respectively.



+9 (+14)%

### Western Cape

Job seekers can expect the steady hiring pace to continue in the next three months, according to employers who report a Net Employment Outlook of +14%. While the Outlook remains relatively stable when compared with the previous quarter, employers report a year-over-year improvement of 9 percentage points.



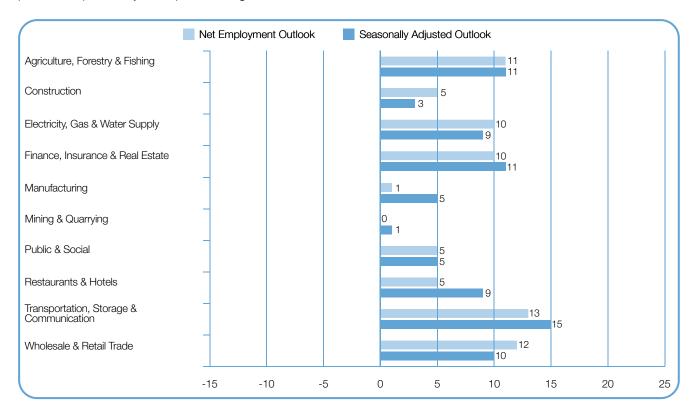
# **Sector Comparisons**

Employers in all 10 industry sectors forecast an increase in payrolls during the upcoming quarter. Transport, Storage & Communication sector employers report the strongest hiring intentions with a Net Employment Outlook of +15%, while Outlooks stand at +11% in both the Agriculture, Hunting, Forestry & Fishing sector and the Finance, Insurance, Real Estate & Business Services sector. Employers in the Wholesale & Retail Trade sector report cautiously optimistic hiring plans with an Outlook of +10%, while Outlooks of +9% are reported in both the Electricity, Gas & Water Supply sector and the Restaurants & Hotels sector. Meanwhile, the most cautious Outlook of +1% is reported by Mining & Quarrying sector employers.

Hiring prospects improve in six of the 10 industry sectors when compared with the previous quarter. The most noteworthy increase of 10 percentage points is reported by Transport, Storage &

Communication sector employers, while Outlooks are 6 and 5 percentage points stronger for the Construction sector and the Wholesale & Retail Trade sector, respectively. However, hiring plans weaken in four sectors, including the Restaurants & Hotels sector with a decrease of 5 percentage points and the Electricity, Gas & Water Supply sector, where employers report a decline of 4 percentage points.

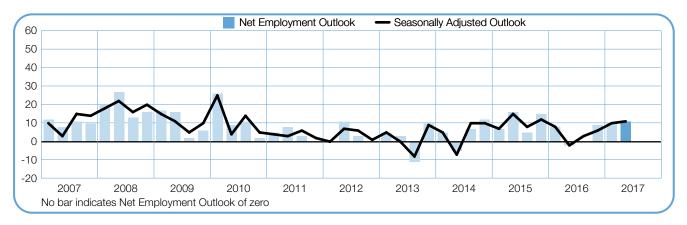
Year-over-year, Outlooks strengthen in five of the 10 industry sectors, most notably by 13 percentage points in the Agriculture, Hunting, Forestry & Fishing sector. Elsewhere, increases of 12 and 9 percentage points are reported in the Transport, Storage & Communication sector and the Wholesale & Retail Trade sector, respectively. Meanwhile, hiring prospects weaken in three sectors, including the Construction sector and the Mining & Quarrying sector, where employers report decreases of 4 percentage points.



+11 (+11)%

### Agriculture, Hunting, Forestry & Fishing

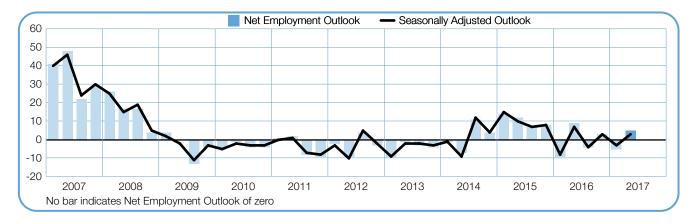
Job seekers can expect a steady hiring pace in the April-June time frame, according to employers who report a Net Employment Outlook of +11%. Hiring intentions remain relatively stable quarter-over-quarter and improve by a considerable margin of 13 percentage points when compared with 2Q 2016.



+5 (+3)%

### Construction

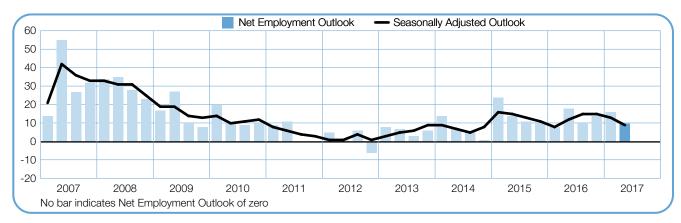
Modest job gains are anticipated in the coming quarter, with employers reporting a Net Employment Outlook of +3%. The Outlook is 6 percentage points stronger when compared with the previous quarter but declines by 4 percentage points year-over-year.



+10 (+9)%

### Electricity, Gas & Water Supply

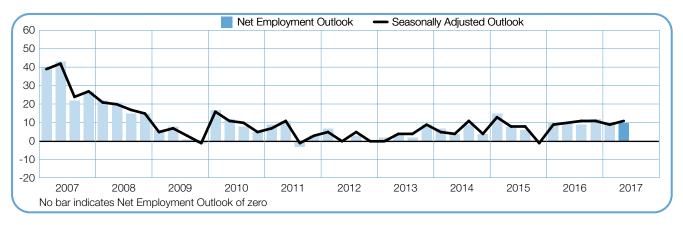
Employers forecast a moderate hiring pace in the next three months, reporting a Net Employment Outlook of +9%. However, hiring intentions decline by 4 and 3 percentage points quarter-over-quarter and year-over-year, respectively.



+10 (+11)%

### Finance, Insurance, Real Estate & Business Services

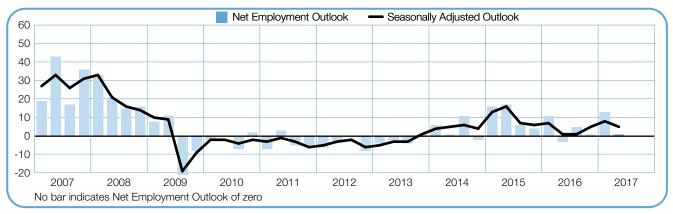
Respectable workforce growth is expected in 2Q 2017 with employers reporting a Net Employment Outlook of +11%. Hiring plans are 2 percentage points stronger quarter-over-quarter and remain relatively stable when compared with the second quarter of 2016.



+1 (+5)%

### Manufacturing

Some hiring opportunities are forecast in the second quarter of 2017, with employers reporting a Net Employment Outlook of +5%. While the Outlook is 3 percentage points weaker quarter-over-quarter, employers report a year-over-year improvement of 4 percentage points.



0 (+1)%

### Mining & Quarrying

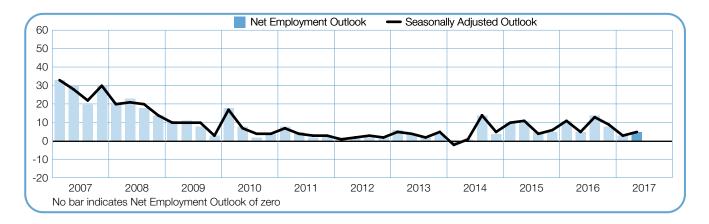
Job seekers can expect a cautious hiring climate in the upcoming quarter, according to employers who report a Net Employment Outlook of +1%. However, hiring intentions are 2 percentage points weaker when compared with the previous quarter and decline by 4 percentage points year-over-year.



+5 (+5)%

### Public & Social

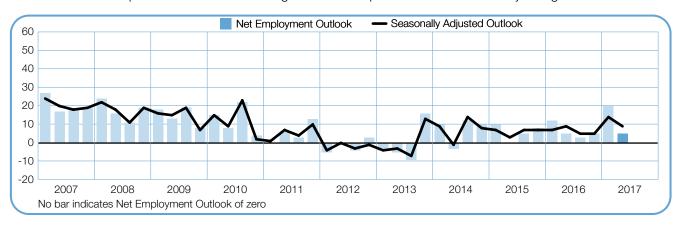
With a Net Employment Outlook of +5%, employers report encouraging signs for job seekers in 2Q 2017. Hiring plans improve by 2 percentage points when compared with 1Q 2017 but are unchanged when compared with 2Q 2016.



+5 (+9)%

### Restaurants & Hotels

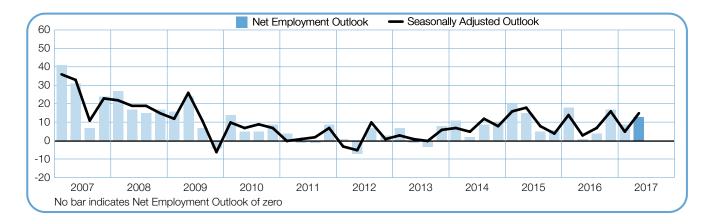
Employers anticipate a fair hiring climate in the next three months, reporting a Net Employment Outlook of +9%. Hiring prospects are 5 percentage points weaker quarter-over-quarter but remain unchanged when compared with this time one year ago.



+13 (+15)%

### Transport, Storage & Communication

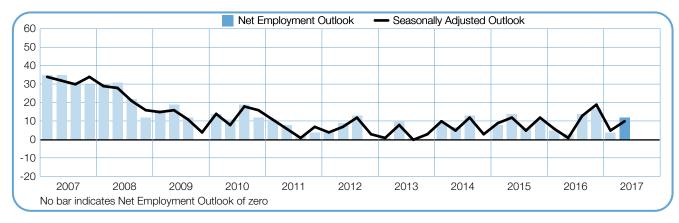
Steady workforce gains are forecast for the April-June period with employers reporting a Net Employment Outlook of +15%. Hiring intentions are considerably stronger both quarter-over-quarter and year-over-year, improving by 10 and 12 percentage points, respectively.



+12 (+10)%

### Wholesale & Retail Trade

Job seekers can expect a cautiously optimistic hiring climate in the next three months according to employers who report a Net Employment Outlook of +10%. The Outlook is 5 percentage points stronger when compared with the previous quarter and improves by 9 percentage points year-over-year.

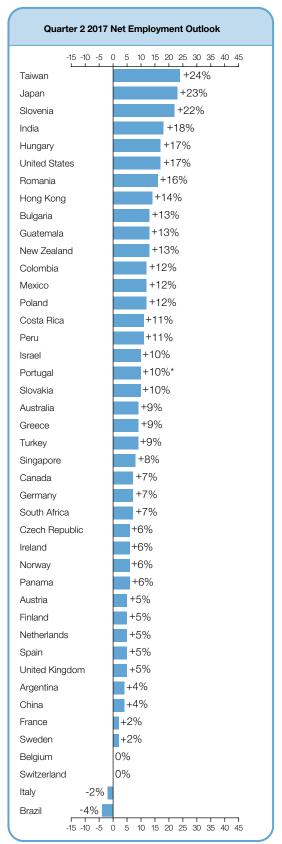


# **Global Employment Outlook**

	Quarter 2 2017	Qtr on Qtr Change Q1 2017 to Q2 2017	Yr on Yr Change Q2 2016 to Q2 2017
	%		
Americas			
Argentina	6 (4) <sup>1</sup>	-1 (-2) <sup>1</sup>	O (O) <sup>1</sup>
Brazil	0 (-4) <sup>1</sup>	8 (4) <sup>1</sup>	5 (6) <sup>1</sup>
Canada	10 (7) <sup>1</sup>	4 (-3) <sup>1</sup>	O (O) <sup>1</sup>
Colombia	14 (12) <sup>1</sup>	8 (3) <sup>1</sup>	-5 (-5) <sup>1</sup>
Costa Rica	12 (11) <sup>1</sup>	-4 (-1) <sup>1</sup>	-5 (-2) <sup>1</sup>
Guatemala	14 (13) <sup>1</sup>	-2 (-3) <sup>1</sup>	-4 (-4) <sup>1</sup>
Mexico	14 (12) <sup>1</sup>	2 (-2)1	O (O) <sup>1</sup>
Panama	6 (6) <sup>1</sup>	-2 (-1) <sup>1</sup>	-7 (-4) <sup>1</sup>
Peru	13 (11) <sup>1</sup>	6 (3) <sup>1</sup>	3 (2)1
United States	19 (17) <sup>1</sup>	6 (1) <sup>1</sup>	1 (1) <sup>1</sup>

Asia Pacific			
Australia	11 (9) <sup>1</sup>	3 (0)1	5 (5) <sup>1</sup>
China	4 (4)1	O (O) <sup>1</sup>	-1 (-1) <sup>1</sup>
Hong Kong	14 (14) <sup>1</sup>	1 (1) <sup>1</sup>	O (-1) <sup>1</sup>
India	18 (18) <sup>1</sup>	-3 (-5) <sup>1</sup>	-21 (-20) <sup>1</sup>
Japan	30 (23) <sup>1</sup>	8 (0) <sup>1</sup>	1 (1) <sup>1</sup>
New Zealand	14 (13) <sup>1</sup>	-1 (-2) <sup>1</sup>	4 (4)1
Singapore	8 (8) <sup>1</sup>	O (-1) <sup>1</sup>	-2 (-2) <sup>1</sup>
Taiwan	24 (24) <sup>1</sup>	4 (O) <sup>1</sup>	3 (3) <sup>1</sup>

EMEA†			
Austria	7 (5) <sup>1</sup>	4 (-2)1	4 (4)1
Belgium	1 (O) <sup>1</sup>	-5 (-6) <sup>1</sup>	-1 (-1) <sup>1</sup>
Bulgaria	20 (13) <sup>1</sup>	13 (1) <sup>1</sup>	1 (1) <sup>1</sup>
Czech Republic	6 (6) <sup>1</sup>	5 (4) <sup>1</sup>	2 (4)1
Finland	9 (5) <sup>1</sup>	8 (0) <sup>1</sup>	4 (4)1
France	1 (2)1	O (O) <sup>1</sup>	2 (3)1
Germany	6 (7) <sup>1</sup>	2 (1) <sup>1</sup>	3 (3) <sup>1</sup>
Greece	14 (9) <sup>1</sup>	12 (2) <sup>1</sup>	4 (4) <sup>1</sup>
Hungary	20 (17) <sup>1</sup>	5 (0) <sup>1</sup>	7 (7)1
Ireland	7 (6) <sup>1</sup>	3 (1) <sup>1</sup>	O (1) <sup>1</sup>
Israel	10 (10) <sup>1</sup>	3 (0) <sup>1</sup>	1 (2) <sup>1</sup>
Italy	0 (-2)1	2 (-1) <sup>1</sup>	-2 (-2) <sup>1</sup>
Netherlands	5 (5) <sup>1</sup>	O (O) <sup>1</sup>	1 (1) <sup>1</sup>
Norway	7 (6) <sup>1</sup>	4 (2)1	4 (3)1
Poland	13 (12) <sup>1</sup>	9 (4)1	1 (1) <sup>1</sup>
Portugal	10	5	-
Romania	25 (16) <sup>1</sup>	19 (0) <sup>1</sup>	6 (5) <sup>1</sup>
Slovakia	10 (10) <sup>1</sup>	3 (1) <sup>1</sup>	2 (2)1
Slovenia	27 (22) <sup>1</sup>	14 (4) <sup>1</sup>	14 (14)¹
South Africa	7 (7)1	-1 (0) <sup>1</sup>	2 (2)1
Spain	7 (5) <sup>1</sup>	6 (2) <sup>1</sup>	4 (4) <sup>1</sup>
Sweden	4 (2)1	-2 (-5) <sup>1</sup>	-5 (-5) <sup>1</sup>
Switzerland	3 (O) <sup>1</sup>	6 (1) <sup>1</sup>	O (-1) <sup>1</sup>
Turkey	14 (9) <sup>1</sup>	9 (-1) <sup>1</sup>	-2 (-2) <sup>1</sup>
UK	5 (5) <sup>1</sup>	-1 (-2) <sup>1</sup>	-2 (-2) <sup>1</sup>



<sup>†</sup>EMEA – Europe, Middle East and Africa.

<sup>\*</sup> Indicates unadjusted data.

<sup>1.</sup> Number in parentheses is the Net Employment Outlook when adjusted to remove the impact of seasonal variations in hiring activity. Please note that this data is not available for all countries as a minimum of 17 quarters worth of data is required.

# **Global Employment Outlook**

ManpowerGroup interviewed nearly 59,000 employers across 43 countries and territories to forecast labor market activity\* in Quarter 1 2017. All participants were asked, "How do you anticipate total employment at your location to change in the three months to the end of March 2017 as compared to the current quarter?"

The research from ManpowerGroup indicates job seekers across the globe will likely find some opportunities through the first three months of 2017. Hiring activity is expected to continue in the majority of the world's labour markets and most outlooks remain relatively stable or improve from three months ago and last year at this time. Altogether, employers in 40 of 43 countries and territories intend to add to their payrolls by varying degrees at the start of 2017, and the survey reveals few signs that uncertainty associated with the Brexit vote or the U.S. election will result in any significant labour market volatility. Instead, employers appear content to keep a watchful eye on marketplace conditions and adjust workforce levels according to their business needs.

Overall, forecasts are mixed in comparison to the Quarter 4 2016 and Quarter 1 2016 surveys. Hiring plans improve in 19 of 43 countries and territories when compared quarter-over-quarter, decline in 17, and are unchanged in seven. Outlooks strengthen in 20 countries and territories year-over-year, weaken in 18, and are unchanged in four. First-quarter hiring confidence is strongest in Taiwan, India, Japan, Hungary and Slovenia. The weakest forecasts are reported in Brazil, Switzerland and Italy.

Job gains are expected in nine of the 10 countries surveyed in the Americas. Hiring confidence strengthens in four countries, declines in four, and is unchanged in two when compared to the final three months of 2016. Year-over-year, hiring prospects improve in four countries but weaken in the remaining six. The strongest first-quarter hiring plans are reported in both Guatemala and the United States, while employers in Brazil expect payrolls to shrink for the eighth consecutive quarter and report the weakest hiring plans across the region as well as across the globe.

Employers expect staffing levels to increase by varying degrees in 23 of 25 countries in the Europe, Middle East & Africa (EMEA) region. When compared guarterover-quarter, hiring plans improve in 12 countries, weaken in 10 and are unchanged in three. In a yearover-year comparison, outlooks improve in 15 countries, decline in seven and are unchanged in two.\*\* The region's most optimistic first-quarter hiring plans are reported in Hungary and Slovenia with employers in both countries expecting the strongest labor market activity since the surveys were launched in their respective countries. Conversely, the weakest employer sentiment is reported in Switzerland where the outlook slips into negative territory for the first time in two years and in Italy where labour market activity is expected to be flat in the first three months of the year.

Employers in all eight Asia Pacific countries and territories expect workforce gains in the January-March time frame. When first-quarter forecasts are compared with the final three months of 2016, hiring plans strengthen in three countries/territories, weaken in three and are unchanged in two. In a year-over-year comparison hiring is expected to accelerate only in New Zealand, slow in five other countries/territories and remain unchanged in two. Taiwanese employers expect the strongest hiring pace in the region as well as across the globe. Meanwhile, Chinese employers report the region's most cautious hiring plans.

Full survey results for each of the 43 countries and territories included in this quarter's survey, plus regional and global comparisons, can be found at www.manpowergroup.com/meos. The next ManpowerGroup Employment Outlook Survey will be released on 14 March 2017 and will detail expected labor market activity for the second quarter of 2017.

- \* Commentary is based on seasonally adjusted data where available. Data is not seasonally adjusted for Portugal.
- \*\* Portugal joined the survey in Quarter 3 2016 and has no year-over-year trend data to compare at this point.

# International Comparisons - Asia Pacific

Nearly 15,000 employers were interviewed in the Asia Pacific region. Employers in each of the eight countries and territories intend to add to their workforces through the first three months of the year, although hiring expectations vary widely.

Taiwan's employers report the region's strongest firstquarter hiring intentions as well as the most optimistic outlook among the survey's 43 participating countries and territories. Buoyed by expectations of continued export growth and improving private consumption figures, one of every four Taiwanese employers expect to add to their workforces in the January-March time frame.

India's hiring pace is expected to slow for the fourth consecutive quarter, and employer optimism dips to its least optimistic level since Quarter 3 2013. However, more than one in five Indian employers tell us they intend to add to their payrolls through the next three months. As a result, India's hiring pace is expected to be stronger than all countries and territories participating in the survey except Taiwan. Employers predict solid levels of job growth in each of India's seven industry sectors, with particular emphasis on knowledge workers across virtually every industry sector.

Opportunities for job seekers in Japan remain strong, and a quarter of all employers anticipate adding to their payrolls in the January-March time frame. However, securing the talent they need continues to prove an elusive goal for most employers in Japan. As ManpowerGroup's recent Talent Shortage Survey reveals, employers remain challenged by a shrinking pool of available talent and few prospects that a solution to the shortage will be found soon.

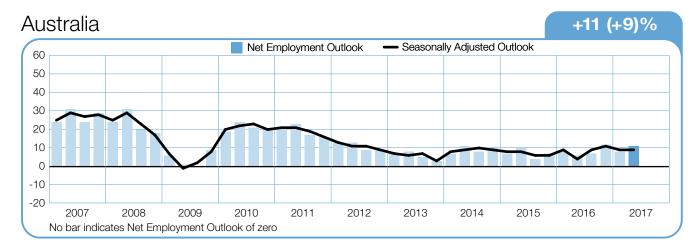
Employers in China remain cautiously optimistic with some payroll growth forecast in all industry sectors and regions. However, nearly two thirds of survey respondents replied with "Don't Know" when asked to share their hiring plans for the January-March time frame. This uncertainty may signal an expanding effort to maintain workforce flexibility and adjust payrolls as needed as the country continues its transition to a more services-oriented economy.

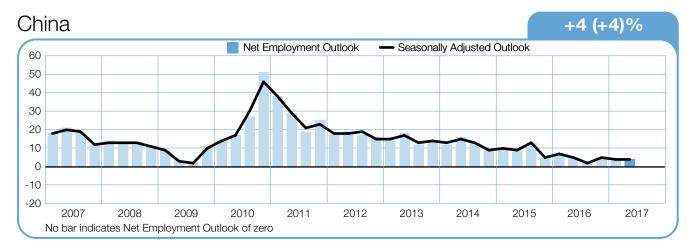
Australia's efforts to emphasize non-mining sectors of the economy appear to be maintaining traction. Employers across all sectors and regions expect varying degrees of payroll gains, with the most opportunities for job seekers expected in the Services and Finance, Insurance & Real Estate sectors.

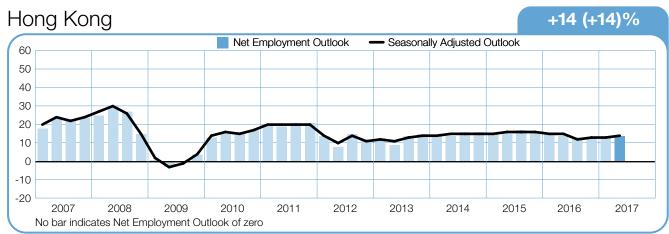
Employer hiring plans are also uniformly positive in New Zealand. The forecast indicates that the most active labor markets will be in the Transportation & Utilities and Mining & Construction sectors.

Elsewhere, the hiring climate in Hong Kong is expected to remain favorable despite an overall slowdown in retail and tourism activity. Services sector employers report the first quarter's strongest outlook, with steady hiring also expected in the Mining & Construction sector where a quarter of the employers surveyed say they intend to add to payrolls in the January-March period.

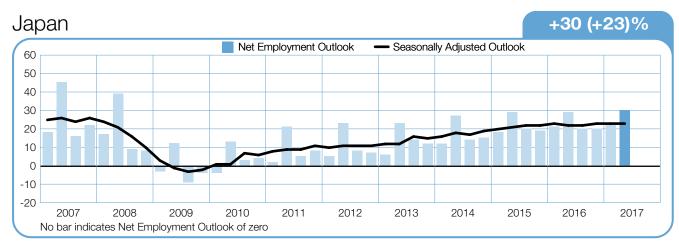
Employers in most of Singapore's industry sectors expect varying degrees of job growth. The exception is the Wholesale & Retail Trade sector where the outlook has gradually declined for four consecutive quarters and employers report their first negative forecast since the 2009 recession.

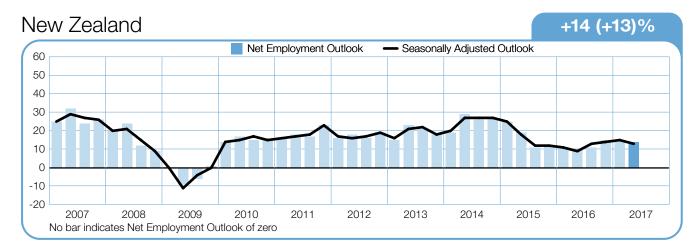


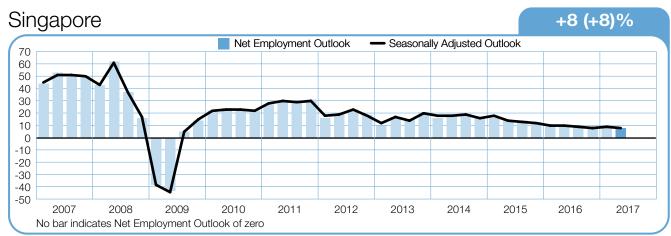


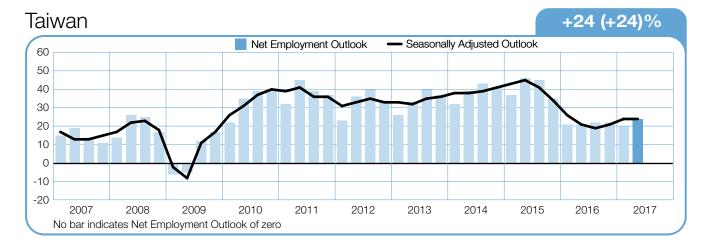












# International Comparisons – Americas

ManpowerGroup interviewed over 23,000 employers from 10 countries throughout North, Central and South America for the Quarter 1 2017 survey. First-quarter payrolls are expected to grow in all countries except Brazil.

The region's most optimistic hiring plans are reported in Guatemala and the U.S. with approximately one of every five employers in both countries expecting to add to their payrolls in the January-March time frame. Employer confidence in the U.S. is strongest in the Leisure & Hospitality sector with upbeat forecasts also reported in the Wholesale & Retail Trade and Transportation & Utilities sectors. In Guatemala one of every four employers surveyed in the Manufacturing sector plans to hire, boosting that sector's forecast to its most optimistic level since early 2010.

Opportunities for Canadian job seekers are expected to be the strongest in three years. Public Administration sector employers report the first quarter's most active hiring plans and the forecast climbs to its most optimistic level since Quarter 4 2008. Increasingly favorable forecasts are also reported in both the Durable and Non-Durable Manufacturing sectors as the weak Canadian dollar is expected to boost U.S. demand for manufactured output.

In Mexico, employer confidence remains upbeat with workforce gains expected in all industry sectors and regions. The strongest hiring intentions are reported in both the Transport & Communications sector and the Manufacturing sector where anticipated job gains are boosted in large part by automotive industry hiring plans.

Meanwhile, the hiring pace in Costa Rica is expected to remain steady through the first three months of the

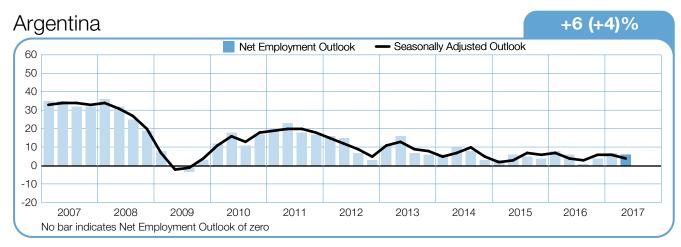
year with upbeat forecasts reported in most industry sectors and regions. Outlooks are also positive across Panama's industry sectors, but hiring is expected to be moderately slower in comparison to year-ago levels.

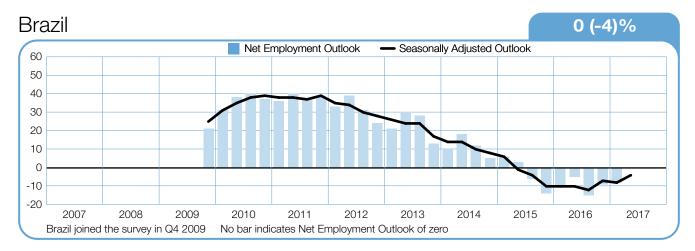
Colombia's employers anticipate some opportunities for job seekers in the next three months. However, the outlook dips for the third consecutive quarter to its least optimistic level since Quarter 3 2009, weighed down by the weakest Services sector forecast reported since the survey was launched in Quarter 4 2008 and the gloomiest Mining sector forecast since this sector began reporting separately in 2013.

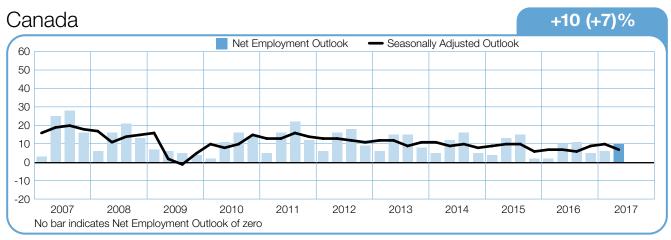
Hiring plans are uniformly positive across Peru's industry sectors and regions. However, despite sharp year-over-year gains in the Construction and Mining sectors, overall hiring activity is expected to be little changed when compared to the prior quarter and last year at this time.

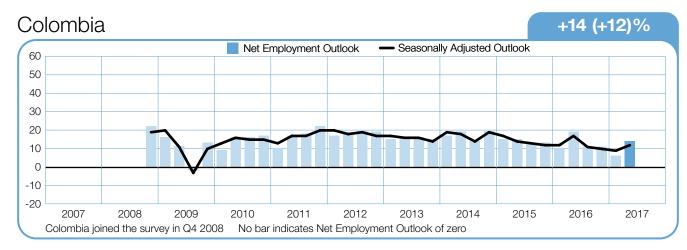
High inflation continues to temper employer confidence in Argentina. But the overall forecast remains cautiously optimistic with payrolls expected to grow in most industry sectors and regions. The Agriculture sector forecast is the strongest in more than five years following four consecutive quarters of growth and expectations of a record grain harvest.

Once again Brazilian employers report the weakest hiring plans across the region, as well as across the globe, and the forecast remains mired in negative territory for the eighth consecutive quarter. Prospects for job seekers in the Construction sector remain dim, and the Services sector forecast grows more negative following steep quarter-over-quarter and year-over-year declines.

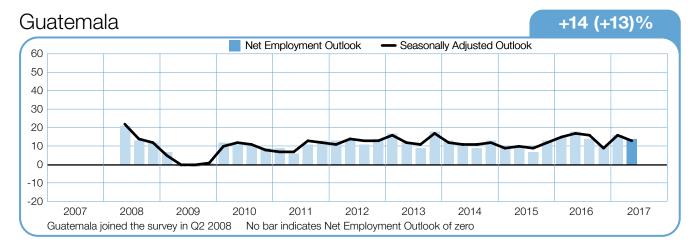


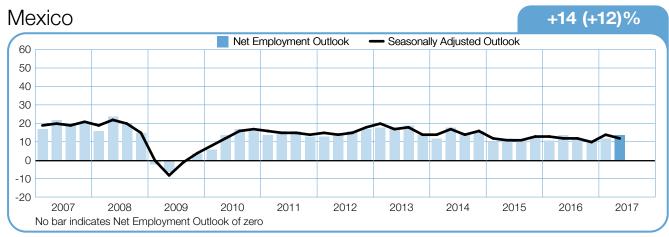


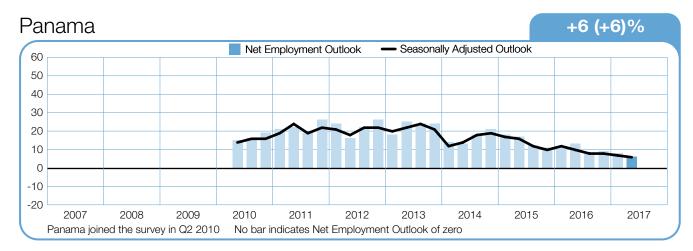


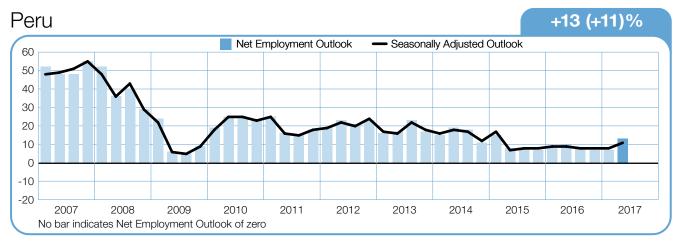


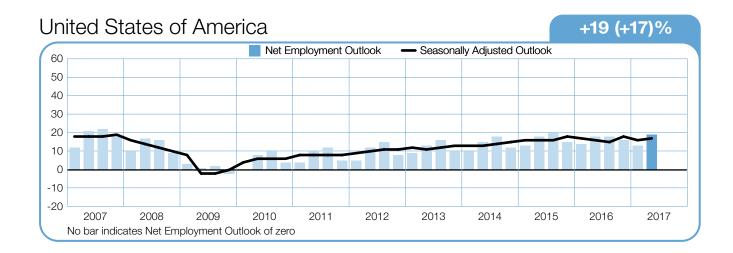












## International Comparisons – EMEA

ManpowerGroup interviewed nearly 21,000 employers in 25 countries in the Europe, Middle East and Africa (EMEA) region. Some level of job growth is expected in all of the countries during the January-March time frame except in Italy and Switzerland.

Employers in Hungary and Slovenia report the strongest first-quarter forecasts, and hiring intentions in both countries are the most optimistic reported since their respective surveys were launched. Hungary's upbeat outlook is fueled by unprecedented optimism in both the Construction and Wholesale & Retail Trade sectors. Similarly, Slovenia's forecast is underpinned by the most optimistic forecasts reported to date in five of the country's 10 industry sectors, with the Construction and Wholesale & Retail Trade sector outlooks also included among the five.

Job seekers will likely find similarly favorable first-quarter hiring opportunities in both Romania and Bulgaria. Romania's outlook is the strongest since Quarter 4 2008, with most hiring activity expected in the Manufacturing and Wholesale & Retail Trade sectors where approximately three of every 10 employers say they intend to add to their payrolls. Bulgaria's forecast is highlighted by the strongest outlooks reported in the Finance, Insurance & Real Estate, Manufacturing, and Wholesale & Retail Trade sectors since the survey began.

Noteworthy advances in employer confidence are also evident in Belgium with the strongest forecast reported since Quarter 3 2011. The outlook is buoyed, in large part, by the most optimistic hiring intentions reported in more than five years in the Finance & Business Services sector.

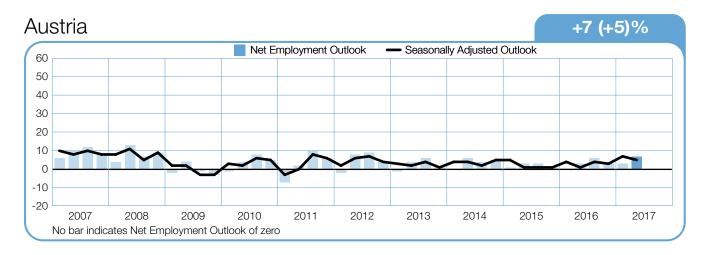
Similarly, Austrian forecasts in both the Manufacturing and Agriculture sectors are the strongest since Quarter 4 2008, and help boost the country's overall outlook to a level last reported in Quarter 3 2012.

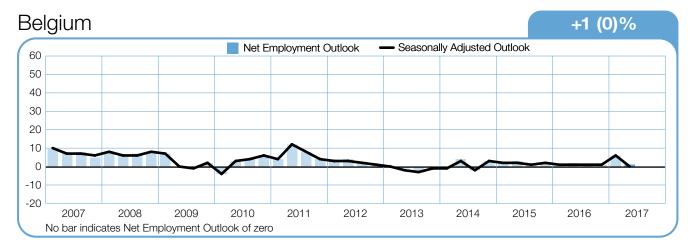
Employer confidence is trending in the opposite direction in Ireland. The outlook grows more conservative as forecasts soften in most industry sectors and regions in both quarter-over-quarter and year-over-year comparisons.

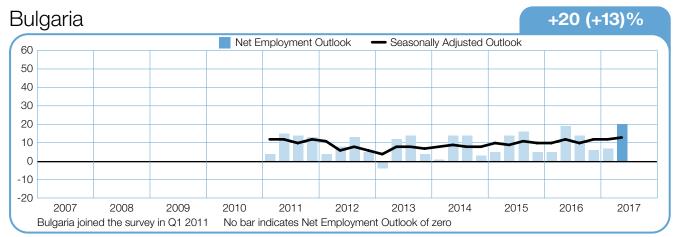
Elsewhere, workforce gains are expected to be modest. Employers in the United Kingdom remain resilient following the Brexit referendum, with hiring plans actually improving slightly from the prior quarter and remaining relatively stable when compared to last year at this time.

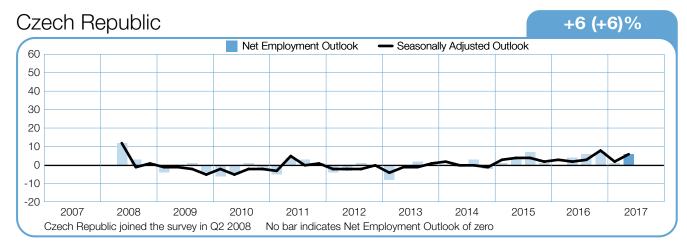
Some level of payroll growth is expected across all industry sectors in Germany, with the most opportunities expected in the Finance & Business Services sector. The survey indicates the hiring pace in France will be more subdued, but job growth is anticipated in most industry sectors, particularly in the Transport, Storage & Communications sector where the outlook climbs considerably from both the prior quarter and last year at this time.

Employer hiring confidence is decidedly more muted in Italy and Switzerland. Italy's outlook is relatively stable in comparison to the prior quarter and last year at this time, but hiring intentions are negative in six of 10 industry sectors and two of four regions. The Swiss forecast drifts again into negative territory for the first time in two years, dipping slightly in both quarter-over-quarter and year-over-year comparisons.

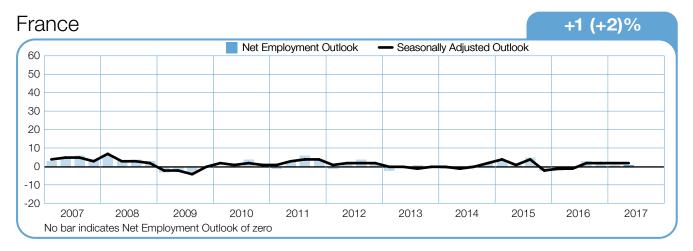


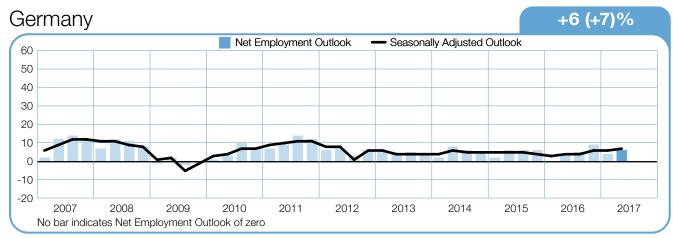


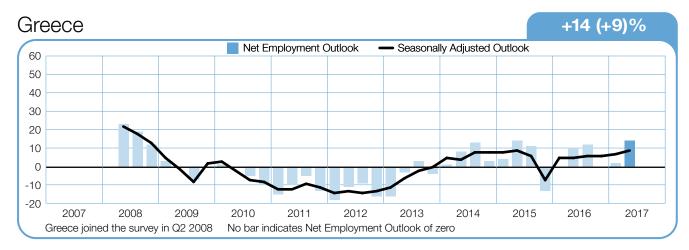


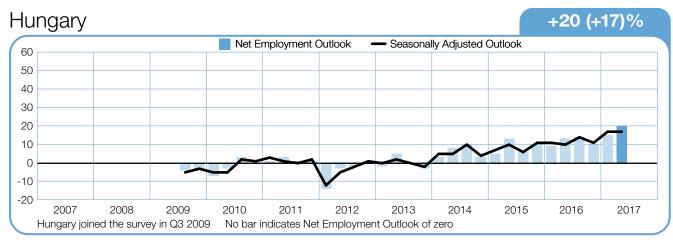


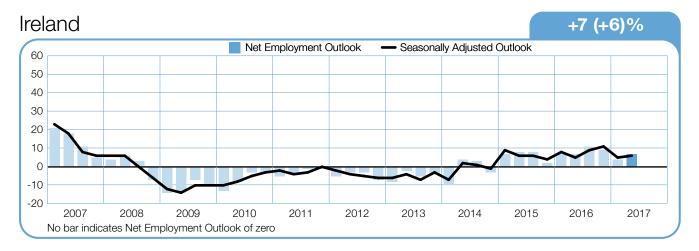


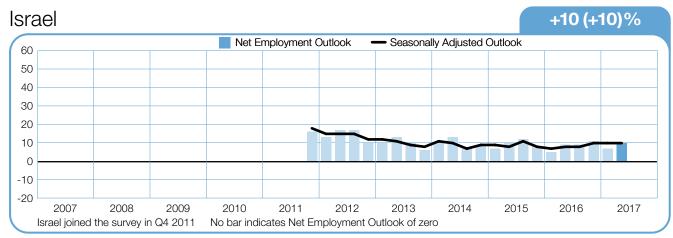


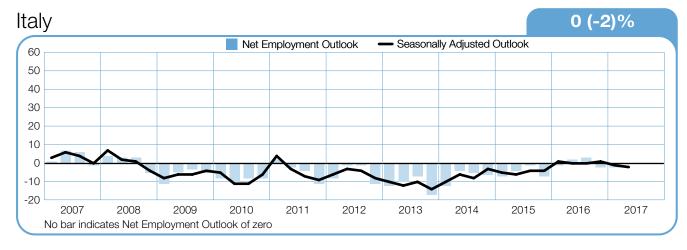


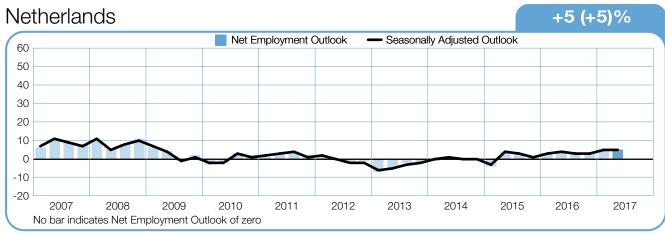


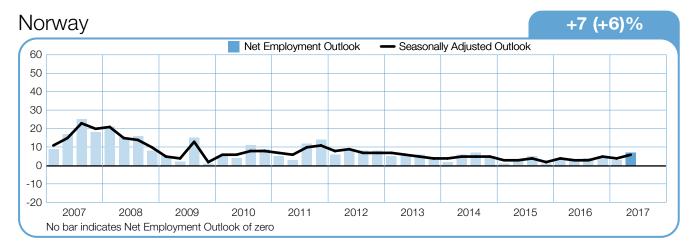


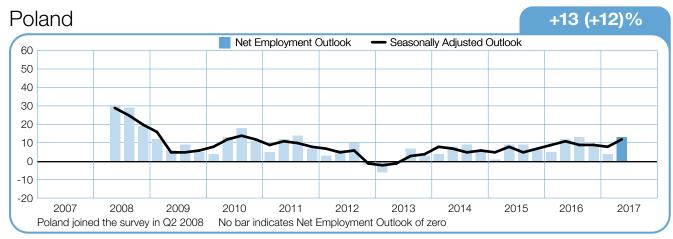


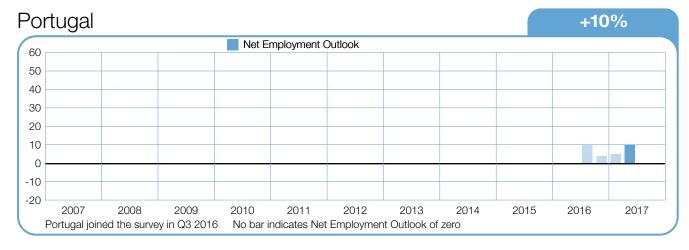


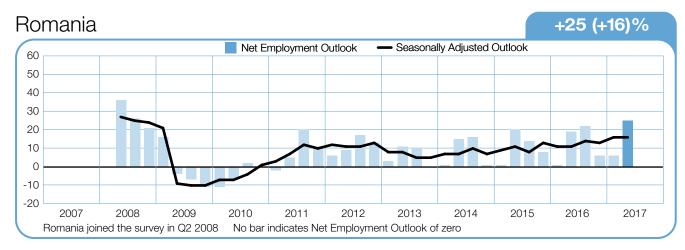


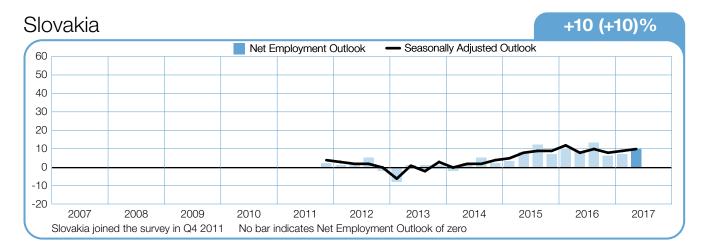


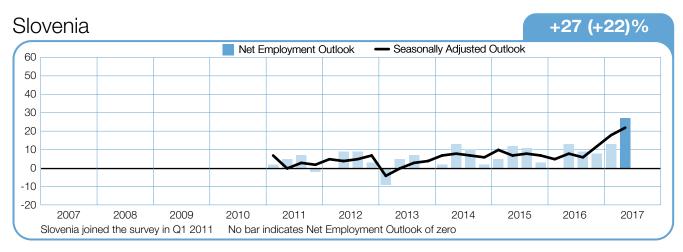


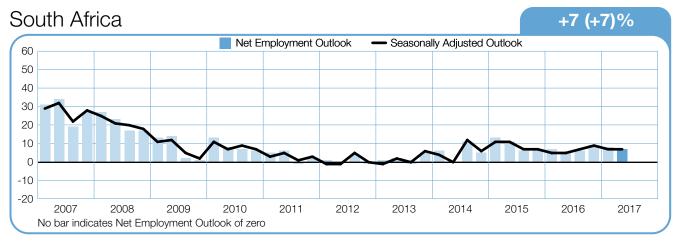


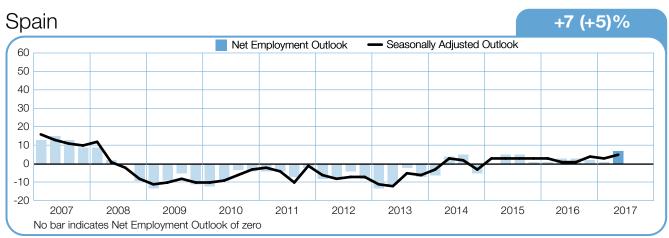


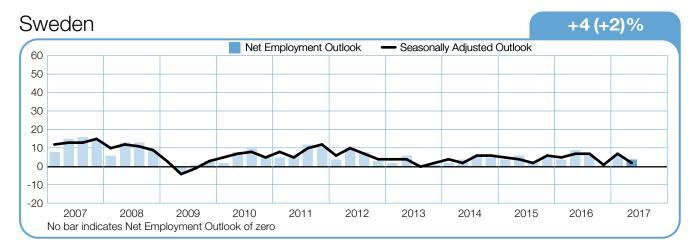


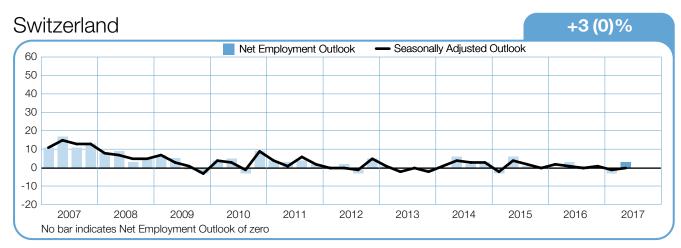


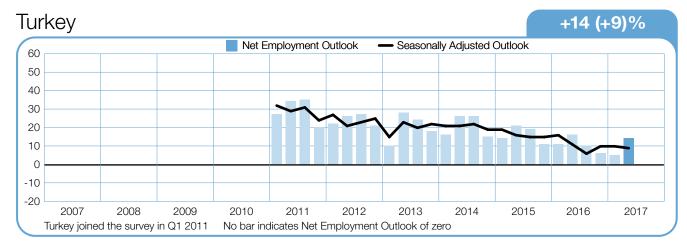


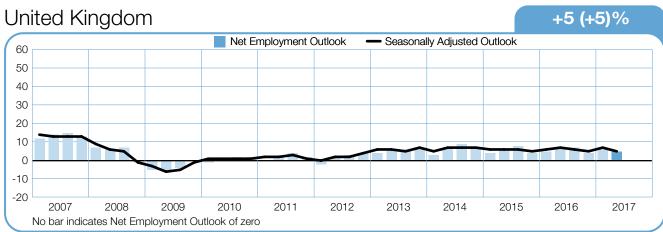












# About the ManpowerGroup Employment Outlook Survey

The ManpowerGroup Employment Outlook Survey is conducted quarterly to measure employers' intentions to increase or decrease the number of employees in their workforces during the next quarter. ManpowerGroup's comprehensive forecast of employer hiring plans has been running for more than 50 years and is one of the most trusted surveys of employment activity in the world. Various factors underpin the success of the ManpowerGroup Employment Outlook Survey:

**<u>Unique</u>**: It is unparalleled in its size, scope, longevity and area of focus.

**Projective**: The ManpowerGroup Employment Outlook Survey is the most extensive, forward-looking employment survey in the world, asking employers to forecast employment over the next quarter. In contrast, other surveys and studies focus on retrospective data to report on what occurred in the past.

Independent: The survey is conducted with a representative sample of employers from throughout the countries and territories in which it is conducted. The survey participants are not derived from ManpowerGroup's customer base.

**Robust**: The survey is based on interviews with over 58,000 public and private employers across 43 countries and territories to measure anticipated employment trends each quarter. This sample allows for analysis to be performed across specific sectors and regions to provide more detailed information.

**Focused:** For more than five decades the survey has derived all of its information from a single question:

For the 2Q 2017 research, all employers participating in the survey worldwide are asked the same question, "How do you anticipate total employment at your location to change in the three months to the end of June 2017 as compared to the current quarter?"

### Methodology

The ManpowerGroup Employment Outlook Survey is conducted using a validated methodology, in accordance with the highest standards in market research. The survey has been structured to be representative of each national economy. The margin of error for all national, regional and global data is not greater than +/- 3.9%.

### Net Employment Outlook

Throughout this report, we use the term "Net Employment Outlook." This figure is derived by taking the percentage of employers anticipating an increase in hiring activity and subtracting from this the percentage of employers expecting to see a decrease in employment at their location in the next quarter. The result of this calculation is the Net Employment Outlook. Net Employment Outlooks for countries and territories that have accumulated at least 17 quarters of data are reported in a seasonally adjusted format unless otherwise stated.

Seasonal adjustments have been applied to the data for all participating countries except Portugal. ManpowerGroup intends to add seasonal adjustments to the Portuguese data in the future, as more historical data is compiled. Note that in Quarter 2 2008, ManpowerGroup adopted the TRAMO-SEATS method of seasonal adjustment for data.

### About ManpowerGroup

ManpowerGroup® (NYSE: MAN) is the world's workforce expert, creating innovative workforce solutions for nearly 70 years. As workforce experts, we connect more than 600,000 people to meaningful work across a wide range of skills and industries every day. Through our ManpowerGroup family of brands - Manpower®, Experis®, Right Management® and ManpowerGroup® Solutions - we help more than 400,000 clients in 80 countries and territories address their critical talent needs, providing comprehensive solutions to resource, manage and develop talent. In 2016, ManpowerGroup was named one of the World's Most Ethical Companies for the sixth consecutive year and one of Fortune's Most Admired Companies, confirming our position as the most trusted and admired brand in the industry. See how ManpowerGroup makes powering the world of work humanly possible: HYPERLINK "http://www.manpowergroup.com/" \t " blank" www.manpowergroup.com.

Manpower SA (PTY) Ltd Nicol Grove Office Park, Block 1 c\o Leslie Road and Sparrow Drive Fourways Tel: +27 11 465 6020

www.manpower.co.za

© 2016, ManpowerGroup. All rights reserved.